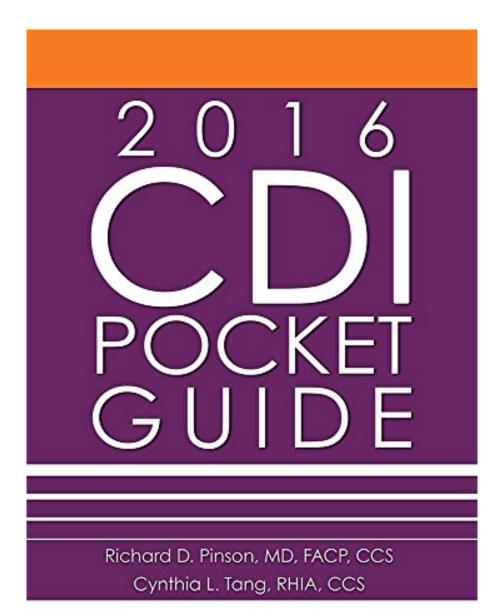


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Richard D. Pinson, MD, FACP, CCS, of Chattanooga, Tennessee, has expertise in improving coding and clinical documentation, managing clinical resources, developing clinical practice guidelines, and using data to transform physician practice patterns and behaviors. He is a physician consultant and a former assistant professor of clinical medicine at Vanderbilt University in Nashville.

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Sales Rank: #470773 in BooksPublished on: 2015-11-23Binding: Spiral-bound

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